

ACBSP Fully Accredited Updated: March 3, 2021

Vision

The Division of Business and Security Studies at Rivier University strives to be a premiere program for producing critical thinkers who effectively apply intellectually rigorous methodologies to address global business and security concerns.

Mission Statement

The Division of Business and Security Studies of Rivier University educates students to become future leaders and productive members of the global community, who are inspired to serve the world.

Strategic Goals

- Develop and deliver comprehensive programs that prepare students to succeed in competitive global environments
- Help students understand the interconnectedness of multiple disciplines and focus their knowledge to become leaders
- Instill in students a holistic view of international business and security with an emphasis on ethics, unwavering integrity, and social responsibility
- Connect core concepts with understanding of competitive corporate intelligence, national, and international security
- Facilitate the learning process by using multimodal communications, online tools, and advanced methodologies rendered by emerging technologies
- Educate students on the intricacies of cross-cultural competence and its impact within the organization; nationally and globally
- Instill in students the values of service before self, work, dedication, and achievement

The Business Programs offered by the Division of Business and Security Studies are fully accredited by the Accreditation Council for Business Schools and Programs (ACBSP).

Accreditation Council for Business Schools and Programs 11520 West 119th Street

Overland Park, KS 66213 Phone: (913) 339-9356 Website: www.acbsp.org The programs currently fully accredited include:

- BS in Business Administration
- BS in Business Management
- BS in Finance
- BS in Marketing
- MBA in Management
- MBA with concentration in Information Technology Management
- MBA with concentration in Marketing
- MBA in Healthcare Administration

The following programs were initiated after the most recent accreditation cycle and will undergo specific programmatic accreditation upon completion of a graduation cohort.

- BS in Cybersecurity Management
- BS in Sport Management

The BS in Homeland & International Security does not qualify for ACBSP accreditation, as fewer than 25 credits fall under the business disciplines.

In compliance with ACBSP and Council for Higher Education Accreditation (CHEA), the Division of Business and Security Studies at Rivier University is reporting the latest data on the following student achievements for each accredited program:

- Business Degree Conferrals
- Employer Mid-term Evaluation for Interns
- Employer Final Evaluation for Interns
- Mean Gain Analysis Differences Small Glimpse Peregrine Academic Services
- Standard 4.2 Measurement and Analysis for Student Learning and Performance

Division of Business and Security Studies Student Achievement Outcome Data

November 16, 2020

Business Degree Conferrals

Business Degree Conferrals - September 2020

Graduate Programs

Business Administration MBA Health Care Administration

Information Technology Management²

Management MBA

Marketing MBA²

Total Degree Conferrals Graduate Programs

1 As of September 2020

2 The Information Technology Management and Marketing are Concentrations, where the current database system is not capable of separating Concentrations.

AY20-	AY19-	AY18-	AY17-	
21 ¹	20	19	18	
0	0	1	5	
9	15	9	8	
0	0	0	0	
26	16	23	35	
0	0	0	0	
35	31	33	48	

Undergraduate Programs

Business Administration BS

Business Management

Cybersecurity Management³

Finance

Homeland & International Security⁴

Marketing BS

Sport Management³

Total Degree Conferrals Undergraduate Programs

- 1 Anticipated by May 2021
- 3 The Cybersecurity Management & Sport Management programs were launched in Fall 2019 Semester. The ETA for the first cohort of graduates is expected to be in May 2022.
- 4 The Homeland & International Security program is a non-business program.

AY20-	AY19-	AY18-	AY17-
21 ¹	20	19	18
5	10	12	9
17	21	16	8
0	0	0	0
4	5	6	9
5	4	4	5
7	3	4	4
0	0	0	0
38	43	42	35

Employer Evaluations for Student Interns Data and Graphs

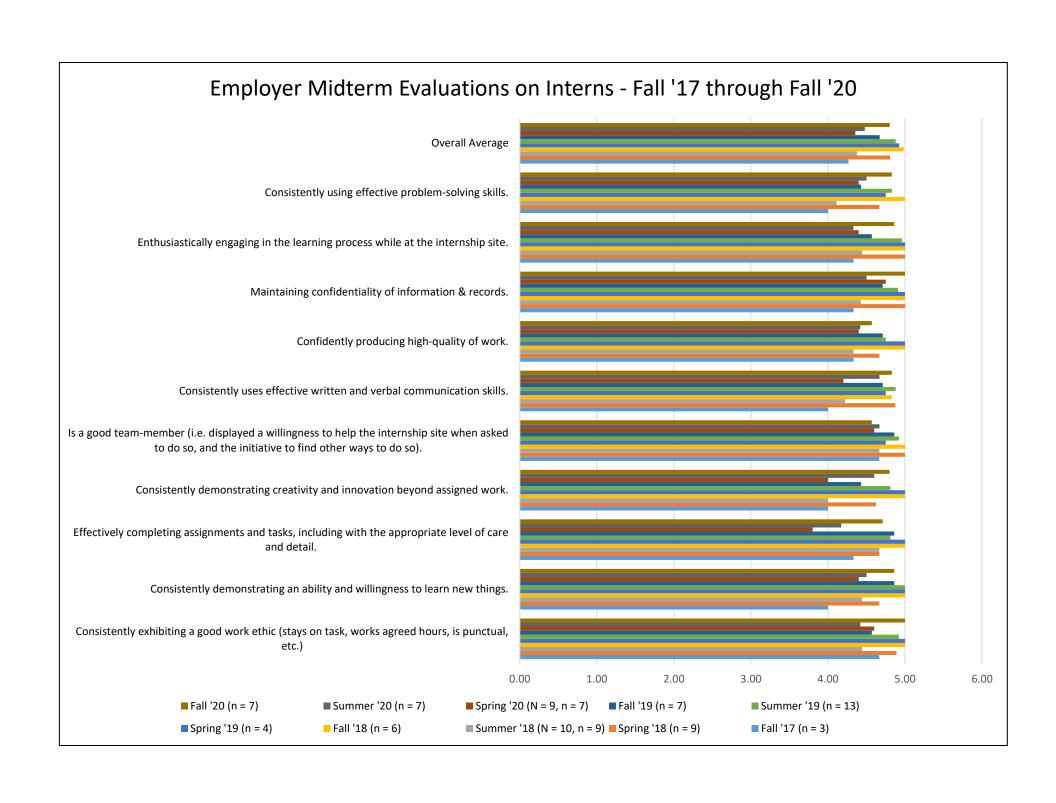
Fall 2017 - Fall 2020

January 26, 2021

Overall Semester to Semester Employer Evaluations for Student Interns - Midterm

Progress	Fall '17 (n = 3)	Spring '18 (n = 9)	Summer '18 (N = 10, n = 9)	Fall '18 (n = 6)	Spring '19 (n = 4)	Summer '19 (n = 13)	Fall '19 (n = 7)	Spring '20 (N = 9, n = 7)	Summer '20 (n = 7)	Fall '20 (n = 7)	Overall Mean (N = 74, n = 72)
Consistently exhibiting a good work ethic (stays on task, works agreed hours, is punctual, etc.)	4.67	4.89	4.44	5.00	5.00	4.92	4.57	4.60	4.42	5.00	4.75
Consistently demonstrating an ability and willingness to learn new things.	4.00	4.67	4.44	5.00	5.00	5.00	4.86	4.40	4.50	4.86	4.67
Effectively completing assignments and tasks, including with the appropriate level of care and detail.	4.33	4.67	4.67	5.00	5.00	4.81	4.86	3.80	4.17	4.71	4.60
Consistently demonstrating creativity and innovation beyond assigned work.	4.00	4.63	4.00	5.00	5.00	4.81	4.43	4.00	4.60	4.80	4.53

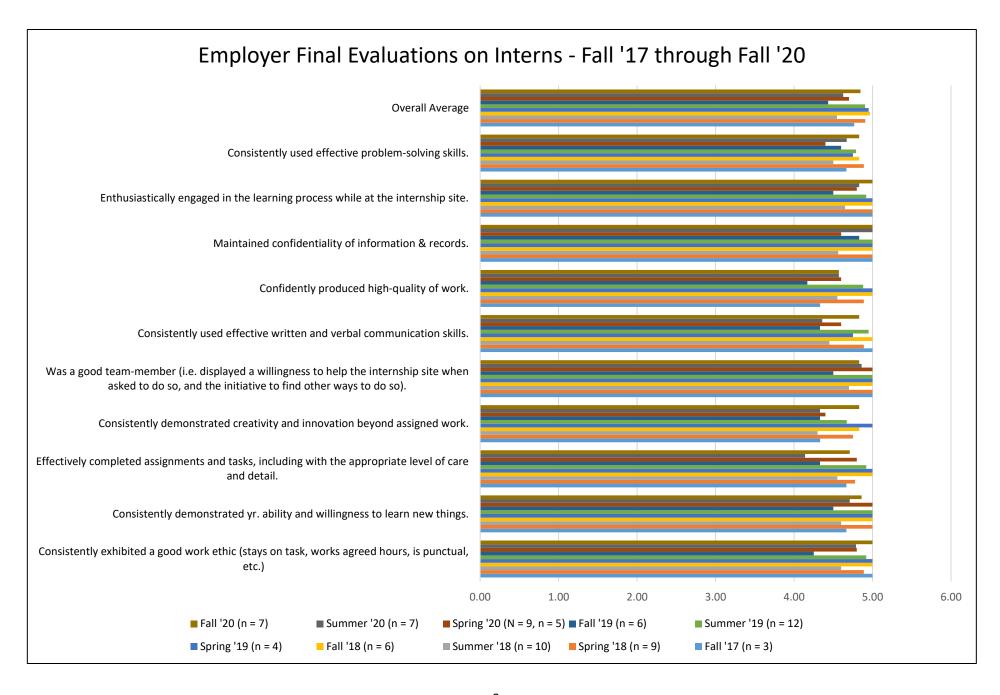
Overall Average	4.27	4.81	4.38	4.98	4.93	4.88	4.67	4.36	4.48	4.80	4.65
Consistently using effective problemsolving skills.	4.00	4.67	4.11	5.00	4.75	4.83	4.43	4.40	4.50	4.83	4.55
Enthusiastically engaging in the learning process while at the internship site.	4.33	5.00	4.44	5.00	5.00	4.96	4.57	4.40	4.33	4.86	4.69
Maintaining confidentiality of information & records.	4.33	5.00	4.43	5.00	5.00	4.91	4.71	4.75	4.50	5.00	4.76
Confidently producing high-quality of work.	4.33	4.67	4.33	5.00	5.00	4.75	4.71	4.40	4.42	4.57	4.62
Consistently uses effective written and verbal communication skills.	4.00	4.88	4.22	4.83	4.75	4.88	4.71	4.20	4.67	4.83	4.60
Is a good team- member (i.e. displayed a willingness to help the internship site when asked to do so, and the initiative to find other ways to do so).	4.67	5.00	4.67	5.00	4.75	4.92	4.86	4.60	4.67	4.57	4.77



${\bf Overall\ Semester\ Employer\ Evaluations\ for\ Student\ Interns\ -\ Final}$

Progress	Fall '17 (n = 3)	Spring '18 (n = 9)	Summer '18 (n = 10)	Fall '18 (n = 6)	Spring '19 (n = 4)	Summer '19 (n = 12)	Fall '19 (n = 6)	Spring '20 (N = 9, n = 5)	Summer '20 (n = 7)	Fall '20 (n = 7)	Overall Mean (N = 74, n = 72)
Consistently exhibited a good work ethic (stays on task, works agreed hours, is punctual, etc.)	5.00	4.89	4.60	5.00	5.00	4.92	4.25	4.80	4.79	5.00	4.82
Consistently demonstrated yr. ability and willingness to learn new things.	4.67	5.00	4.60	5.00	5.00	5.00	4.50	5.00	4.71	4.86	4.83
Effectively completed assignments and tasks, including with the appropriate level of care and detail.	4.67	4.78	4.55	5.00	5.00	4.92	4.33	4.80	4.14	4.71	4.69
Consistently demonstrated creativity and innovation beyond assigned work.	4.33	4.75	4.30	4.83	5.00	4.67	4.33	4.40	4.33	4.83	4.58

Was a good teammember (i.e. displayed a willingness to help the internship site when asked to do so, and the initiative to find other ways to do so).	5.00	5.00	4.70	5.00	5.00	5.00	4.50	5.00	4.86	4.83	4.89
Consistently used effective written and verbal communication skills.	5.00	4.89	4.45	5.00	4.75	4.95	4.33	4.60	4.36	4.83	4.72
Confidently produced high-quality of work.	4.33	4.89	4.55	5.00	5.00	4.88	4.17	4.60	4.57	4.57	4.66
Maintained confidentiality of information & records.	5.00	5.00	4.56	5.00	5.00	5.00	4.83	4.60	5.00	5.00	4.90
Enthusiastically engaged in the learning process while at the internship site.	5.00	5.00	4.65	5.00	5.00	4.92	4.50	4.80	4.83	5.00	4.87
Consistently used effective problem-solving skills.	4.67	4.89	4.50	4.83	4.75	4.79	4.60	4.40	4.67	4.83	4.69
Overall Average	4.77	4.91	4.55	4.97	4.95	4.91	4.43	4.70	4.63	4.85	4.76



Mean Gain Analysis Differences – Glimpse

Figure 4.2 Mean Gain Analysis Differences – Glimpse									
Area of Assessment	Rivier Gain*	ACBSP Gain*	Difference						
Management: Human Resource Management	14.4	12.2	-2.3						
Legal Environment of Business	13.8	11.6	-2.2						
Information Management Systems	14.4	12.8	-1.6						
Quantitative Research Techniques and Statistics	12.8	12.2	-0.6						
Business Finance	13.0	12.5	-0.5						
Global Dimensions of Business	12.9	12.6	-0.4						
Business Ethics	11.3	12.0	0.8						
Business Communications 11.7 12.5 0.8									
*The higher the gain scores, the better the resu	lts								

Division of Business Data for Standard 4.2 – Measurement and Analysis for Student Learning and Performance January 29, 2020

Figure 4.2 - Standard #4 Measurement and Analysis of Student Learning and Performance

Use this table to supply data for Criterion 4.2.

Performance Indicator				Definition							
1. Student Learning Results	learning attainment performance, licens Direct - Assessing Indirect - Assessing information. Formative – An ass Summative – An asses Internal – An asses External – An asses Comparative – Com	that might be used inclusive examination). Add student performance by indicators other than stressment conducted during sessment conducted at sment instrument that was ment instrument that was pare results between cleare to external results s									
			Analysis of Resul	ts							
Identified in Criterion 4.2	Identified in Criterion 4.1	Identified in C	riterion 4.2	Identified in Criterion 4.4	Identified in Criterion 4.2						
Measurable goal What is your goal?	What is your measurement instrument or process? Do not use grades. (Indicate type of instrument) direct, formative, internal, comparative	Current Results What are your current results?	Analysis of Results What did you learn from the results?	Action Taken or Improvement made What did you improve or what is your next step?	Insert Graphs or Tables of Resulting Trends (3-5 data points preferred)						

Common Assessment - BUS224 Principles of Macroeconomic s in FA '13 - SU '19 Semesters.	Indirect, Formative, Internal, Comparative	The updated results based on the Trend Analysis are showing the following: Critical Thinking - 3.11; Information Literacy - 2.98; Problem Solving - 2.87; Global Learning - 3.04; Communication - 3.06; Quantitative Literacy - 3.03; Intercultural Knowledge & Competence - 3.00; and Teamwork - 0.00 (n/a) based on an average sample of 19.73 students. The highest and lowest variables were Critical Thinking and Problem Solving, respectively, again from the original ACBSP Self-Study Report.	From Fall '13 Semester to Fall '17 Semester, the BUS224 Principles of Macroeconomic s course has been mainly taught by two different full-time faculty members. During the AY '17-18, the main variable the Dean determined to focus on was the Critical Thinking. The highest and lowest faculty perspectives were 3.69 and 1.72 during the FA '15 BUS224A Principles of Macroeconomic s and FA '13 BUS224A Principles of Macroeconomic s, respectively with an overall Trend Analysis of 2.71.	During this updated trend analysis from FA '13 to FA '18, the highest and lowest trend analysis have been on Problem Solving and Critical Thinking with a mean of 3.11 and 2.87, respectively. By comparison of the previous trend analysis from FA '13 to FA '17, the highest and lowest trend analysis variables were also Critical Thinking and Problem Solving with 3.20 and 2.91, respectively. The ideal Trend Analysis after the FA '18 semester was not met to be at 3.00 or higher for the Problem Solving variable. Since the Division of Business and Security Studies had decided to replace the Common Assessment with other means of assessment, such as the launch of the Peregrine Academic services (Peregrine) in the start of Academic Year '19-'20, this data analysis and interpretation for continuous improvement has come to an end. The use of Peregrine, Internship Employer Evaluations for Midterm and Final, external subject matter experts from course project will be further expanded with the somewhat similar variables (e.g., critical thinking, problem solving, communication, etc.) as a key dataset.	Common Assessment - BUS224 Principles of Macroeconomics Overall Trend Analysis 4 3.5 3 2.5 2 1.5 1 0.5 0 Critical Thinking Information Literacy Problem Solving Global Learning Communication Quantitative Literacy Intercultural Knowledge & Competence Teamwork

	T				_
Common Assessment - BUS319 Managerial Finance in FA '15 - SU '19 Semesters.	Formative, Internal, Comparative the Thir Info 3.14 Solv Glol 2.41 - 3.0 Liter Inte Kno Con (n = Tea bas sam stud the Kno Con sam stud high varia Prol 108 Inte Kno Con Con Con Con Con Con Con Con Con C	ased on the Trend halysis are showing e following: Critical hinking - 3.03; formation Literacy - 14; Problem blving - 3.43; obal Learning - 41; Communication 8.07; Quantitative teracy - 2.98; tercultural howledge & competence - 2.00 = 31); and earnwork - 3.24 used on an average imple of 15.43 udents. Other than the Intercultural howledge & competence, the imple size was 108 udents. The ghest and lowest uriables were oblem Solving (n = 18 students) and tercultural howledge & competence, the distribution of the students of	From Fall '15 Semester to Fall '17 Semester, the BUS319 Managerial Finance course has been taught by one full-time faculty member. During the AY '17-18, the main variable the Dean determined to focus on was the Critical Thinking. The highest and lowest faculty perspectives were 3.64 and 2.20 during the FA '15 BUS319B Managerial Finance and FA '18 BUS319A Managerial Finance, respectively, with an overall Trend Analysis of 2.92.	During this updated trend analysis from FA '15 to FA '18, the highest and lowest trend analysis have been Problem Solving (n = 108) and Intercultural Knowledge & Competence (n = 31), with a mean of 3.42 and 2.00, respectively. The lowest variable with a valid sample size was Quantitative Literacy (n = 108) with an overall score of 2.98. By comparison of the previous trend analysis from FA '13 to FA '17, the highest and lowest trend analysis variables were Information Literacy (n = 77) and Critical Thinking (n = 77) with 3.43 and 3.27, respectively. The ideal trend analysis after the FA '18 semester was not met to be at 3.32 or higher for the Critical Thinking variable. Since the Division of Business and Security Studies had decided to replace the Common Assessment with other means of assessment, such as the launch of Peregrine in the start of the Academic Year '19-'20, this data analysis and interpretation for continuous improvements has come to an end. The use of Peregrine, Internship Employer Evaluations for Midterm and Final, external subject matter experts from course projects will be further expanded with the somewhat similar variables (critical thinking, problem solving, communications,	Common Assessment - BUS319 Managerial Finance Overall Trend Analysis 4.5 4 3.5 3 2.5 2 1.5 1 0.5 0 Critical Thinking Information Literacy Problem Solving Global Learning Communication Quantitative Literacy Intercultural Knowledge & Competence Teamwork

Common Assessment - BUS560 Organizational Dynamics in FA '16 - SU '19 Semesters.	Indirect, Formative, Internal, Comparative	The updated results based on the Trend Analysis are showing the following: Critical Thinking - 3.02; Information Literacy - 2.99; Problem Solving - 3.05; Global Learning - 3.00; Communication - 3.07; Quantitative Literacy - 3.08; Intercultural Knowledge & Competence - 3.17; and Teamwork - 3.33 based on an average sample of 14.67 students. The highest and lowest variables were Teamwork (n = 57) and Information Literacy (n = 132), respectively.	From FA '16 Semester to SU '19 Semester, the BUS560 Organizational Dynamics course has been taught by one part-time and one full-time faculty member. Since the AY '17-'18, the main variable the Dean determined to focus on was Critical Thinking. The highest and lowest faculty perspectives were 3.60 and 2.64 during the FA '18 BUS560AO2 Organizational Dynamics and FA '16 BUS560AO2 Organizational Dynamics, respectively with an overall Trend Analysis of 2.91.	During this updated trend analysis from FA '13 to SU '19, the highest and lowest trend analysis variables have been on Teamwork (n = 57), and Information Literacy (n = 132), 3.44 and 2.94 respectively. By comparison of the previous trend analysis from FA '13 to FA '17, the highest and lowest trend analysis variables were also Teamwork (n = 22) and Information Literacy (n = 132) with 3.14 and 2.91, respectively. The ideal trend analysis after the SU '19 semester was met to be at 3.00 or higher for the Critical Thinking variable. Since the Division of Business and Security Studies had decided to replace the Common Assessment with other means of assessment, such as the launch of Peregrine in the start of AY '19-'20, this data analysis and interpretation for continuous improvement has come to an end. The usage of Peregrine, Internship Employer Evaluations for Midterm and Final, external subject matter experts from course projects will be further expanded with somewhat similar variables (e.g., critical thinking, problem solving, communication, etc.) as a key dataset.	Common Assessment - BUS560 Organizational Dynamics Overall Trend Analysis 4.5 4 3.5 2 1.5 1 0.5 1 Critical Thinking Information Literacy Problem Solving Global Learning Communication Quantitative Literacy Intercultural Knowledge & Competence Teamwork

Common Assessment -**BUS779** Strategies of Innovation in FA '16 - SU '19 Semesters.

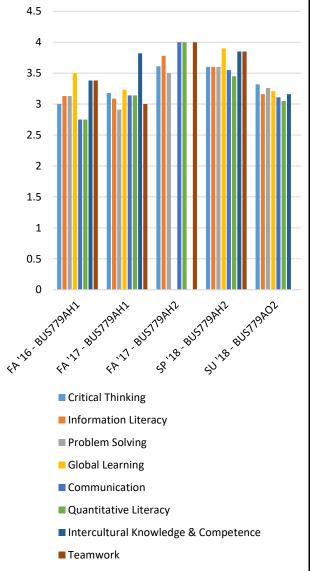
Indirect, Formative, Internal, Comparative

The updated current results based on the Trend Analysis are showing the following: Critical Thinking - 3.38: Information Literacy -3.35: Problem Solving - 3.33; Global Learning -3.46: Communication - 3.37; Quantitative Literacy - 3.28: Intercultural Knowledge & Competence - 3.54; and Teamwork - 3.58 based on an average sample of 16.75 students. The two highest variables were 3.58 and 3.54 on Teamwork (n = 114) and Intercultural Knowledge & Competence (n = 134). On the other hand, the two lowest variables (both n = 134) were in Problem Solving and Quantitative Literacy with a mean of 3.33 and 3.28, respectively.

From FA '16 Semester to SU '19 Semester. the BUS779 Strategies of Innovation course has been taught by six different parttime faculty members. During the AY '17-18, the main variable the Dean determined to focus on was the Critical Thinking. The highest and lowest faculty perspectives remained 3.61 and 3.00 during the FA '17 BUS779AH2 Strategies of Innovation and the FA '16 BUS779AH2 Strategies of Innovation. respectively with an overall Trend Analysis of 3.31.

During this updated trend analysis from FA '16 to SU '19, the highest trend and lowest analysis variables have been Teamwork (n = 115) and Problem Solving (n = 134), respectively. By comparison of the previous trend analysis from FA '13 to FA '17, the highest and lowest trend analysis variables were Teamwork (n = 48) and Quantitative Literacy (n = 48) with 3.56 and 3.28, respectively. The ideal trend analysis after SU '19 semester was met to be at 3.32 or higher for the Critical Thinking variable. Since the Division of Business and Security Studies had decided to replace the Common Assessment with other means of assessment, such as the launch of Peregrine in the start of the AY '19-'20, this data analysis and interpretation for continuous improvement has come to an end. The usage of Peregrine, Internship Employer **Evaluations for Midterm** and Final, external subject matter experts from course projects will be expanded with somewhat similar variables (e.g., critical thinking, problem solving, communications, etc.) as

Common Assessment - BUS779 Strategies of Innovation Overall Trend Analysis



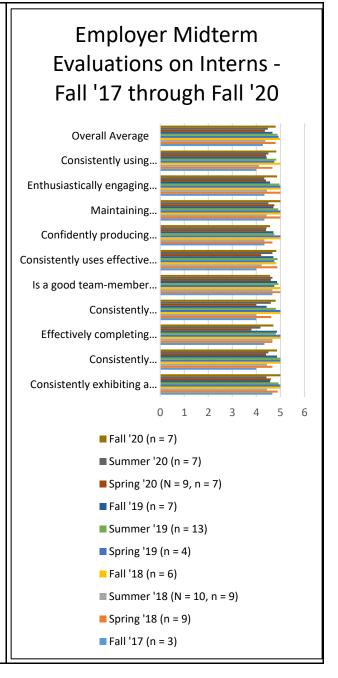
a key dataset.

Employer Midterm Evaluation The overall Employer Midterm Evaluation for student intern results based on the Trend Analysis during the FA '17, to SU '18 Internships had an overall mean of 4.48. From FA '18 to FA '20, the overall Employer Midterm Evaluation for student inters results based on Trend Analysis is 4.68. It is important to highlight the overall score has increased 0.20 with additional students fulfilling the internship course.

From FA '17 Semester to SU '18 Semester, the **BUS495** Internship Seminar course has been taught by the Dean, who is also referred to as a full-time faculty member. During the FY '17-'18, the main variable the Dean determined to focus on was the Critical Thinking. The highest emplover perspective related to the Critical Thinking related question ("Consistently demonstrating creativity and innovation beyond assigned work") was 4.63, whereas the lowest employer perspectives were 4.00 during both FA '17 and SU '18. Since FA '18 to SU '20 Semesters, the highest and lowest of Critical Thinking variable were during the FA '18 and SP '19 (both 5.00) and SP '20 (4.00), respectively. The overall Trend Analysis is currently at 4.21.

During the original ACBSP Self-Study period, the highest trend analysis overall was on Teamwork related evaluation ("Is a good team member (i.e., displayed a willingness to help the internship site when asked to do so, and the initiative to find other ways to do so.)" with a mean of 4.78. The lowest has been in the area of Critical Thinking (Consistently demonstrating creativity and innovation beyond assigned work" with a mean of 4.21. The Dean and respective faculty members who have been teaching the BUS495 Internship courses have been asking questions of students during the different assessment methods (e.g., Weekly Reports, etc.) to increase the overall Critical Thinking Trend Analysis by the SU '19 Semester. By including the FA '19, SP '20, and SU '20 dataset, the overall trend analysis for Teamwork and Critical Thinking have results with an overall

mean score of 4.78

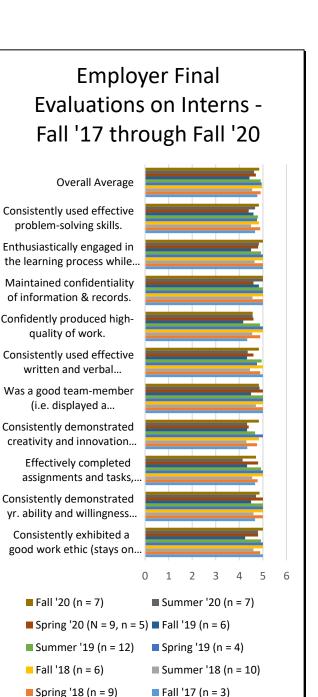


 	1	-		
			and 4.21, respectively.	
			The Teamwork variable	
			has met the	
			benchmark. However,	
			the Critical Thinking	
			variable has remained	
			at 4.21. The next step	
			is for the Dean of	
			Business and Security	
			Studies and the	
			Program Director of	
			Security Studies to	
			share during the	
			upcoming Division	
			Meetings and Division	
			Curriculum Committee	
			meetings to brainstorm	
			and list at least five	
			creative ways for	
			students to improve on	
			the Critical Thinking	
			variable. The new goal	
			by the end of SU '21	
			Semester, is to	
			increase the mean to	
			4.25 or higher. The	
			second lowest overall	
			variable from the Trend	
			Analysis has been	
			Problem Solving	
			(Consistently using	
			effective problem-	
			solving skills), which	
			has an overall mean of	
			4.26. Similar to the	
			Critical Thinking	
			variable, the goal for	
			Problem Solving is	
			4.30 by the end of SU	
			'21.	
L			- 1.	

Employer Final The overall Employer Evaluation Final Evaluation for student intern results based on the Trend Analysis during the FA '17 to SU '18 Internships have an overall mean of 4.74. From FA '18 to FA '20, the overall **Employer Final** Evaluation for student intern results based on Trend Analysis is 4.77. It is important to highlight the overall score has increased 0.03 with additional students fulfilling the internship course.

From Fall '17 Semester to Summer '18 Semester, the **BUS495** Internship Seminar course has been taught by the Dean, who is also referred to as a full-time faculty member. During the FY '17-'18, the main variable the Dean determined to focus on was Critical Thinking. The highest employer perspective related to the Critical Thinking related question ("Consistently demonstrating creativity and innovation bevond assigned work") was 5.00 during the SP '19 Semester. whereas the lowest employer perspective was 4.30 during SU '18. The overall Trend Analysis

During the original ACBSP Self-Study period, the highest trend analysis overall has been on Teamwork related evaluation ("Is a good team member (i.e., displayed a willingness to help the internship site when asked to do so, and the initiative to find other ways to do so.)" with a mean of 4.78. The lowest has been in the area of Critical Thinking ("Consistently demonstrating creativity and innovation beyond assigned work") with a mean of 4.21. The ideal Trend Analysis after the FA '18, SP '19, and SU '19 semesters was to be at 4.92 (Teamwork) and 4.50 (Critical Thinking) or higher for both criteria. The Dean and respective faculty members who have been the BUS495 Internship courses have been asking questions of the students during the different assessment methods (e.g., Weekly Reports, etc.) to increase the overall Critical Thinking Trend Analysis by the end of SU '19 Semester. By including the FA '19 to FA '20 dataset, the overall trend analysis for Teamwork and Critical



is currently at

4.65.

Thinking have results
with overall mean scores
of 4.90 and 4.55,
respectively. Both of the
variables (Teamwork
and Critical Thinking)
have been met. The
next step is for the Dean
of Business and
Security Studies and
Program Director of
Security Studies to
share during upcoming
Division Meetings and
Division Curriculum
Committee meetings to
brainstorm and list at
least five create ways for
students to further
improve on the Critical
Thinking variable. The
new goal by the end of
SU '21 semester is to
increase the mean to
4.59 or higher. The
second focus variable
from the Trend Analysis
selected to focus on is
Problem Solving
("Consistently using
effective problem
solving skills") has an
overall mean of 4.68.
Similar to Critical
Thinking, the goal for
Problem Solving is 4.72
by the end of SU '21.
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6.90 & 11.3			
Economics			
Microecono			
& 10.8; Glo			
Dimensions	of		
Business 1	.94 &		
12.60; Info	nation		
Manageme			
Systems 14	.38 &		
12.80; Lega			
Environme	t of		
Business 1			
11.60; Man			
8.93 & 12.3			
Manageme			
14.41 & 12	20.		
Manageme			
Operations			
n Managan	opt 10.72		
n Managen	ent 10.73		
& 12.60;			
Manageme	II.		
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8.27 & 13.2); and		
Quantitative			
Research			
Techniques	&		
Statistics 1	.79 &		
12.20.			

T	let tet t	I = 14 0 ·		I -	
The two primary	Direct, External,	The Mean Gain	The initial data	Two primary areas of	I
areas identified	Summative,	Analysis Difference	results for the	concern have been	I
consist of	Comparative	is ranked from high	Mean Gain	identified consists of	I
accounting and		to low. The ranking	Analysis	accounting and	I
organizational		does not represent	difference	organizational	I
behavior. While		the scores of Rivier	between Rivier's	behavior. While the	I
the general		students on the initial	overall students	general issue of "rigor,"	I
issue of "rigor,"		assessment as it	scored gained	identified through the	I
identified		delineates the gain	more than all	Incoming and Exiting	I
through the		Rivier students	ACBSP	surveys, will be	I
Incoming and		achieved over a four-	institutions in six	addressed through	I
Exiting surveys,		year degree	Areas of	Faculty Development	I
will be		program, as	Assessment.	Retreats and Division	I
addressed		compared to the	There are two	meetings, the areas of	I
through Faculty		students all ACBSP	Areas of	accounting and	ı
Development		institutions. The	Assessment that	organizational behavior	I
Retreats and		Areas of Assessment	both Rivier	will be engaged by	I
Division		Rivier students	students and all	reviewing and	I
meetings, the		gained more than all	ACBSP	revamping the	I
areas of		ACBSP institutions	institutions that	accounting and	I
accounting and		were in the following	resulted with	organizational behavior	I
organizational		areas: Management:	almost no	courses. The next step	I
behavior will be		HRM 2.30; Legal	differences. At	is to continue this	I
engaged by		Environment of	the same time,	assessment method for	I
reviewing and		Business 2.20;	Rivier's overall	AY '20-'21 through AY	I
revamping the		Information	students Mean	'22-'23 (four-year	I
accounting and		Management	Gain Analysis	cohort) to further	I
organizational		Systems 1.60;	difference lower	determine what	I
behavior		Quantitative	than all ACBSP	courses required	I
courses taught		Research	institutions in ten	improvements to better	I
by the Division		Techniques &	Areas of	prepare students from	I
of Business and		Statistics 0.60;	Assessment.	freshmen to end of	I
Security		Business Finance		senior year. The first	I
Studies.		0.50; and Global		data results will be	ı
		Dimensions of		compared to the	I
		Business 0.40. The		upcoming AY '20-'21	I
		following are gained		results, as well. In the	ı
		almost the same		short term, BUS 309	I
		average between		Managerial Accounting	ı
		Rivier students and		will implement the	I
		all ACBSP		following changes: 1.	ı
		institutions: Business		Ensure the course is	ı
		Ethics 0.80; and		consistent in rigor and	I

Business Communic 0.80. The f Areas of A gained the the followir Rivier stud compared ACBSP ins Economics Microecon 1.60; Mana Operations n Manager 1.90;+C33 Leadership Economics Manageme Economics Manageme Economics Macroecon	ollowing ssessment less are g from ents o all titutions: comics gement: //Productio nent Business 2.60; 3.00; nt 3.40;	content as other introductory accounting courses available at universities offering Accounting degrees, 2. Increase opportunities for continuous individual work on problems, as accounting is learned through practice and repetition, and 3. Incorporate a real case group project emphasizing sustainability to reinforce individual learning, group collaboration, and corporate social	
Economics Manageme	3.00; nt 3.40;	reinforce individual learning, group	
Macroecor 4.40; Mark Accounting	eting 4.90; 6.20;	corporate social responsibility.	
Business II & Strategio Manageme	nt 8.40;		
and Manag Organization Behavior 1	nal		